

## **Module Manual**

for the Master's Program

## "International Media Studies" (Master of Arts)

Updated: May 2020

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#### Curriculum

1st Semester	2nd Semester	3rd Semester	4th Semester
Media and Development (6 CP) Comparative Media Systems 2 SWS Media and Development Cooperation 2 SWS Academic Work 1 SWS	Media Practice / Digital Media Practice (1 of 3) (4 CP) Media Project I 3 SWS <ul> <li>Digital Multimedia</li> <li>Smart Tools for Videoconferencing and Cyber Security</li> <li>Programming</li> </ul>	<ul> <li>Elective II (1 of 3) (4 CP), e.g.</li> <li>Media Project II/ III - New Journalism, AI and Robot Use 3 SWS</li> <li>Leadership Workshop 3 SWS</li> <li>Research Project 3 SWS</li> </ul>	Master Thesis
<ul> <li>Media, Education and Communication (6 CP)</li> <li>Media Literacy 4 SWS</li> <li>Intercultural Communication and Competence 2 SWS</li> </ul>	Media, Politics and Society II (6 CP) <ul> <li>Media Concentration and Media Governance 3 SWS</li> <li>Media in Conflict and Crisis Situations 3 SWS</li> </ul> Media and Communication Science / Media Theory and	Management Techniques (8 CP) <ul> <li>Editorial Management 2 SWS</li> <li>Project Management 2 SWS</li> <li>Media Planning 2 SWS</li> </ul>	+ Colloquium (30 CP)
<ul> <li>Media, Politics and Society I/ Transformation of Society (6 CP)</li> <li>Political Communication 2 SWS</li> <li>Media Ethics 1 SWS</li> <li>Media Law 1 SWS</li> <li>Media and Globalisation1 SWS</li> </ul>	<ul> <li>Methodology (8 CP)</li> <li>Media and Communication Science 2 SWS</li> <li>Empirical Methods I 2 SWS</li> <li>Research Seminar Empirical Methods I 2 SWS</li> <li>New Media and Media Convergence 2 SWS</li> </ul>	Digital Project Work (6 CP) Digital Project Work 2 SWS	
Journalism (6 CP) <ul> <li>Journalism Theory 1 SWS</li> <li>Forms of Journalistic Writing 2 SWS</li> <li>Research 2 SWS</li> </ul>	Media Management (8 CP) <ul> <li>Controlling 2 SWS</li> <li>Human Resource Management 2 SWS</li> <li>Marketing/Public Relations 2 SWS</li> </ul>	Empirical Methods II (6 CP) <ul> <li>Advanced Empirical Methods 2 SWS</li> <li>Research Practice 1 SWS</li> <li>Research Evaluation and Presentation 1 SWS</li> </ul>	
Media Economics (6 CP) <ul> <li>General Media Economics 3 SWS</li> <li>Media Organization 1 SWS</li> </ul>	Elective I (1 of 3) (4 CP), e.g. Media Project II - 360 Degree Video 3 SWS Technology Lab 3 SWS Big Data, Data Journalism and Programming 3 SWS	Applied Research Projects (6 CP) <ul> <li>Master Seminar 2 SWS</li> <li>Methodology Workshop 2 SWS</li> </ul>	

#### **Study Schedule**

Module	Classes	СТ	Language	Examination	1.	СР	2.	СР	3.	СР	4.	СР
	Comparative Media Systems	L	Eng.		2							
Media and Development	Media and Development Cooperation	L	Eng.	ME	2	6						
	Academic Work	Т	Eng.		1							
Media, Education and	Media Literacy	S	Eng.	PME	4	6						
Communication	Intercultural Communication and Competence	E	Eng.	PME	2	Ŭ						
	Political Communication	L	Eng.		2							
Media, Politics and Society I /	Media Ethics	L	Eng.	ME	1	6						
Transformation of Society	Media Law	L	Eng.	IVIE	1							
	Media and Globalization	S	Eng.		1							
	Journalism Theory	S	Eng.		1							
Journalism	Forms of Journalistic Writing	S	Eng.	ME	2	6						
	Research	S	Eng.		2							
Media Economics	General Media Economics	L	Eng.	ME	3	6						
	Media Organization	S	Eng.	IVIE	1	0						
Media Practice / Digital Media	Digital Multimedia											
Practice - Media Project I (1 of 3)	Smart Tools for Videoconferencing and Cyber	P (Block)	Eng.	PR			3	4				
e.g.	Security	. ,	0									
	Programming Media Concentration and Media Governance	S	Eng.		_	-	3	-				
Media, Politics and Society II	Media in Conflict and Crisis Situations	Ü	Eng.	ME				6				
	Media and Communication Science	U				-	3	-				<u> </u>
Media and	Empirical Methods I		Eng. Eng									
Communication Science / Media	•	L Eng. 2 Methods I S Eng. ME 2 8										
Theory and Methodology	Kesearch seminar Empirical Methods 1     S     Eng.       y     New Media and Media Convergence     S     Eng.											
	Controlling	S	Eng. Eng.			-	2	-	_			<u> </u>
Media Management	Human Resource Management	S	Eng.	ME			2	8				
Media Management	Marketing/Public Relations	S	Eng.	IVIL			2	0				
	Media Project II – 360-Degree Video	5	L1.9.			-	-	-				
Elective I (1 of 3), e.g.	Technology Lab	P (Block)	Eng.	PR			3	4				
	Big Data, Data Journalism and Programming		-									
	Media Project II/III – New Journalism, AI and Robot											
	Use											
Elective II (1 of 3), e.g.	Leadership Workshop	P (Block)	Eng.	PR					3	4		
	Research Project: Media in Conflict, Digital Newsroom, International Journalistic Standards											
	Editorial Management	S	Eng.			-		-	2			<u> </u>
Management Techniques	Project Management	S	Eng.	ME					2	8		
	Media Planning	S	Eng.						2			
Digital Project Work	Digital Project Work	P (Block)	Eng.	ME					2	6		
	Advanced Empirical Methods	L	Eng.			-		-	2			<u> </u>
Empirical Methods II	Research Practice	т	Eng.	ME					1	6		
	Research Evaluation and Presentation	т Т	Eng.						1			
	Master Seminar	S		PPR		-		-	2			<u> </u>
Applied Research Projects			Eng.							6		
	Methodology Workshop	Т	Eng.	PPR		_			2			<u> </u>
Master Thesis + Colloquium	Master Thesis Colloquium		Eng.								2	30
Final Master's Examination (Total)	Conoquium					-		-				-
Updated: November 2019												
opuateu. November 2019	Total CP: 120				25	30	26	30	19	30	2	30

#### CT = Class Type

Lecture (L)

Seminar (S)

Tutorial (T)

Project (P)

Module exam (ME, graded) Partial module exam (PME, graded) Performance record (PR, not graded) Partial performance record (PPR, not graded)

Examination

Code		Workload	Credits	Semester	Frequency	Duration				
	A1	180 h	6	1st semester	Every winter semester	1 semester				
L	Classes			Contact hours per week	Independent study	Group size				
	a) <u>Lecture:</u> Comp	arative Media Systen	ns	2 SWS / 30 h	In total 105 h	30 Students				
	b) <u>Lecture: M</u> edia	a and Development C	ooperation	2 SWS / 30 h						
	c) <u>Seminar: A</u> cado	emic Work		1 SWS / 15 h						
2	Learning outcome	es / competencies								
	media have, e which signific dynamics may b) The students	especially on develop ance these difference y lead to modified me are familiar with de	oment work; how ces may have for edia systems. Mec evelopment theor	edia systems and the role of the r media systems in different cour the reception of media and for dia systems and journalism pract ies and fields of action within c	ntries and regions are disting the development of socie ices in all world regions will development politics. They	nct from each othe ety as well as whic be discussed. are able to identi				
	<ul> <li>development and culture within a historic context and learn about the impact of media development work via case studies.</li> <li>c) Students acquire the necessary competencies to independently write academic papers (term papers, research project papers, master theses) as well as academically evaluate the works of other authors on formalities while recognizing and naming the relevant norms and standards. They can adequately deal with academic literature and navigate through the systems of a university library (e.g catalogues, databases).</li> </ul>									
3	Module Contents									
	<ul> <li>Typ</li> <li>Jou</li> <li>Cor</li> <li>Me</li> <li>Cas</li> </ul>	es of Media Systems rnalism Cultures in Ir ncepts of Intercultura	nternational Comp I, International ar arison (Africa, Asi nd Current Transfo	nd Global Communication a, Europe, North- and Latin Ame prmation Processes)	rica, Arabic World)					
	b) Media and De	evelopment Coopera	tion							
	• Intr	oduction to Develop	ment Theories							
		dernisation, Depende								
		e Fields of Action in I								
				onors and Actors, Ethical and Cu	tural Aspects					
		owledge for Developr adamentals of Media		anaration						
				peration and Areas of Applicatio	n					
		luation and Monitori								
	c) Academic Work									
	• Intr	oduction to the Philo	osophy of Science							
		earching, Evaluating	-	iterature						
		ations and Bibliograp	hies							
		iding Techniques								
		nceptualizing and Stru	-							
		es of Academic Texts								
		ic Patterns for Disput Idemic Writing und E	-	entation						

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inonage et alli
ridge et al.:
nalism. Journalistic
e.
Humblot.
lon et al.: SAGE.
w York and London:
ns.
: Evangelische
and New York: Zed
.): Routledge.
ne University Press.
Association of

Cod	e	Workload	Credits	Semester		Frequency	Duration			
	B1	180 h	6	1st Semester	Eve	ry winter semester	1 Semester			
1	Classes			Contact hours per	week	Independent	Group size			
						study				
	a <u>) Seminar:</u>	Media Literacy		4 SWS / 60 h	1	90 h	30 Students			
	b <u>) Seminar:</u>	Intercultural Commu	unication and	2 SWS / 30 h	l	50 11	50 Students			
	Competence									
2	-	tcomes / competen		ave acquired basic knowle						
	and medi profound are aware competer develop le presentat b) The stude	a didactics. They are knowledge about th of the use of media nce. They can identif earning concepts. In tion skills of a develo	familiar with prac ne importance and a in learning proce y different learnin addition, they car ped learning unit ntercultural compo	tical educational process the possibilities of the us sses in general and in sele g theories, have basic kno h clarify and evaluate lear and reflect it critically. etences, are able to antic tural methods and strateg	es and e se of mu ected lea owledge ning syst	-learning concepts and timedia-based learning rning areas and they in in cognition psycholog ems. The aim is also to tural differences and d	have gained g aids. The students crease their media y and are able to improve eal with them in a			
				knowledge in practical ex	-					
	cognitive	and affective rules a	s well as for intere	cultural norms of behavio	ur.	-				
3	Module Con									
	a) Media I	Literacy								
	-	ndamentals of Educa verview of General T		ing Mothods						
			-	cepts (incl. Lifelong Learni	ng)					
		sic Knowledge in Me								
		actice of Presentatio								
		etting to Know Multi		-						
		anning and Impleme		Plans						
	• Ev	aluation Processes o	t Trainings							
	b) Intercu	b) Intercultural Communication and Competence								
	• Th	eory and Practice of	Intercultural Com	imunication						
	• Ap	proaches of Anthro	oology							
		hnocentricity and At								
	<ul> <li>Intercultural Facilitation of Verbal and Non-Verbal Communication</li> <li>International media as intercultural communication</li> </ul>									
		llue Orientation and								
		hnographic Exercises	•							
		ollaboration in Multic								
4	Participation	n Requirements								
	None									
5	Method of E	Examination								
	Two-part mo	odule examination: v	veight of grade for	r final score a) 60%, b) 40	)%					
		a) Term Paper								
	b) Portfolio									
6		s Requirement								
	_	p-part module exam	according to § 10	MPO.						
7	-	rade for Final Score								
		-		on regulations (MPO).						
8		presentative and Lec								
	-	n Tsvasman (module	representative)							
	b) Rebecca	Cohurara								

9	Selected Literature					
	Further reading material will be shared at the beginning of the course:					
	<ul> <li>a) Media Literacy</li> <li>Hoechsmann, M., Poyntz, S. R. (2012): Media Literacies. A critical introduction. West Sussex: Wiley-Blackwell.</li> <li>Frechette, Julie; Williams, Rob (eds.) (2016): Media Education for a Digital Generation. New York and London: Routledge.</li> <li>Matheson, David (ed.) (2008): An introduction to the study of education. London: Routledge.</li> <li>Mayer, Richard (2005): The Cambridge Handbook of Multimedia Learning. Cambridge University Press.</li> <li>Moon; Ben-Perez; Brown (2000): Routledge international companion to education. London and New York: Routledge.</li> <li>Olson, M.; Hergenhahn, B. (2009): An introduction to theories of learning. New Jersey: Pearson Prentice Hall.</li> <li>Potter, James (2016): Media Literacy. 8<sup>th</sup> Edition. Los Angeles et al.: SAGE.</li> <li>Pritchard, Alan (2009): Ways of learning. London: Routledge.</li> </ul>					
	• Siddons, Suzy (2008): The complete presentation skills handbook. London et al.: Kogan Page.					
	<ul> <li>b) Intercultural Communication and Competence</li> <li>Asante, Molefi Kete; Gudykunst, Willima B. (eds.) (1989): Handbook of international and intercultural communication. Newbury Park et al.: Sage Publications.</li> </ul>					
	<ul> <li>Hofstede, Geert (2001): Culture's Consequences. Comparing Values, Behaviours, Institutions and Organizations across Nations. 2<sup>nd</sup> Edition. Thousand Oaks et al.: Sage Publications.</li> </ul>					
	<ul> <li>Hofstede, Geert et al. (2010): Cultures and Organizations. Software of the Mind. 3<sup>rd</sup> Edition. New York: McGraw-Hill.</li> <li>Holliday, Adrian; Hyde, Martin; Kullman, John (2004): Intercultural Communication: An Advanced Resource Book. New York: Routledge.</li> </ul>					
	<ul> <li>Kotthoff, Helga; Spencer-Oatey, Helen (eds.) (2009): Handbook of Intercultural Communication. Berlin and New York: Mouton de Gruyter.</li> </ul>					
	• Thomas, Alexander et al. (eds.) (2010): Handbook of Intercultural Communication and Cooperation. Basics and Areas of Application. 2 <sup>nd</sup> Edition. Göttingen and Oakville: Vandenhoek & Ruprecht.					
	<ul> <li>Trompenaars, Fons; Hampden-Turner, Charles (1997): Riding the wave of culture. London: Nicholas Brealey.</li> </ul>					

Code		Workload	kload Credits Semester		Frequency		Duration			
	C1	180 h	6	1st Semester	Eve	ery winter semester	1 Semester			
1	Classes		11	Contact hours per v	week	Independent	Group size			
	a) Lecture: Political Communication			2 SWS / 30 h		study				
	b <u>) Lectur</u>	e: Media Ethics		1 SWS / 15 h			30 Students			
	c) Lecture	e: Media Law		1 SWS / 15 h		105 h				
		ar: Media and Globalis	ation	1 SWS / 15 h						
	<ul> <li>a) The stuccharact media" on politic b) The stucction They experimentation of the stucction of the systems</li> <li>d) The stucction of the stucction of media of the stucction of the s</li></ul>	eristics and their funct and are familiar with t ics and society are ref dents are able to unde cplore moral principle tional standards of the dents discuss topics co y know how to deal wi s and are familiar with dents understand the ia globalization. They	te importance of tions in democrat their structures, fu dected upon by the erstand and discu- es of media in de e journalistic prof- ponnected to the f th legal questions media law quest significance of ma debate different	ss themes rooted in media emocratic systems and a	ne essen ption. Es e ethics, re a ware l society le to ider pational e rspective d can co	tial characteristics of m specially the effects of n which are part of media e of questions related in the context of media ntify judicial principles of environments. e and can identify possib impare them with each	ass media and "soci nedia communicatio n, politics and societ to media ethics ar a law and regulation f media in democrat pilities and limitation other. Global med			
	<ul> <li>Module Contents         <ul> <li>a) Political Communication</li> <li>Theoretical Approaches to the Role of the Media in Politics and Society</li> <li>Media as Political Actors of Political Communication</li> <li>Role of the Media in Democratic Systems (Information, Articulation, Participation, Education, Entertainment and Control)</li> <li>Basic Principles of Media Freedom and Media Control</li> <li>Current Studies, Country Studies</li> </ul> </li> </ul>									
	<ul> <li>Selected Topics, including Media and Elections, Media and Lobbying</li> <li>b) Media Ethics</li> <li>Basic Concepts of Ethics</li> <li>Approaches in Media Ethics</li> <li>Professional Ethics, International Standards (Understanding of Journalistic Roles and Principles of Operation, Acceptance of Research Methods, Presentation and Editing of Journalistic Products)</li> <li>Selection Theories</li> <li>Internet and Computer Ethics</li> <li>Media Scandals and Limits of Media Ethics</li> </ul>									
	• 5 • 1 • 1 • 1 • 1 • 1	Basic Concepts of Mec Structures and Actors Jniversal Principles of and Globalization Theories of Globalisati Media Imperialism Approaches and Limits	of Media Regulat Press Freedom a on and Research s of Media Global	ion on National, European nd Freedom of Informatio Traditions	n on	bbal Level J, UNESCO)				

4	Participation Requirements							
	None							
5	Method of Examination Written module exam for all four subjects (exam duration is 120 minutes).							
6	Credit Points Requirement							
	Pass the module exam.							
7	Weight of Grade for Final Score							
	Graded according to § 22 Para. 2 of the examination regulations (MPO).							
8	Module Representative and Lecturer(s)							
	a) Dr. Esther Dorn-Fellermann (module representative)							
	b) Prof. Dr. Caja Thimm c) Dr. Peter Niepalla							
	d) Prof Dr. Oliver Ruf							
9	Selected Literature							
	Further reading material will be shared at the beginning of the course:							
	a) Political Communication:							
	Davis, Aeron (2010): Political Communication and Social Theory. London and New York: Routledge.							
	• Esser, Frank; Pfetsch, Barbara (ed.) (2004): Comparing political communication. Theories, Cases, and Challenges.							
	Cambridge et al.: Cambridge University Press.							
	• Kaid, Lynda Lee; Holtz-Bacha, Christina (eds.)(2008): Encyclopedia of political communication. Los Angeles et al.:							
	Sage,.							
	• McNair, Brian (2007): An introduction to political communication. 4 <sup>th</sup> Edition, London and New York: Routledge							
	• Voltmer, Katrin (ed.) (2009): Mass media and political communication in new democracies. London et al.: Routledge, 2009.							
	b) Media Ethics							
	Bertrand, Claude-Jean (2002): Media ethics & accountability systems. New Brunswick, N J: Transaction Publ.							
	Hafez, Kai (ed.) (2003): Media ethics in the dialogue of cultures. Hamburg: Deutsches Orient-Institut.							
	Patterson, Philipp (ed.) (2008): Media ethics. Boston, Mass. Et al.: McGraw-Hill.							
	Wilkins, Lee; Christians, Clifford G. (eds.) (2008): Handbook of Mass Media Ethics. New York: Routledge.     See Charles (2014). Digital modia athics. 200 Edition. Combridge and Meldon: Polity Proces							
	<ul> <li>Ess, Charles (2014): Digital media ethics. 2<sup>nd</sup> Edition. Cambridge and Malden: Polity Press.</li> <li>Ward, Stephen J.A. (2015): Radical Media Ethics. A Global Approach. West Sussex: John Wiley&amp;Sons.</li> </ul>							
	c) Media Law							
	<ul> <li>Becker, Eberhard, Buhse, W., Günnewig, D., Rump, N. (Eds.) (2003): Digital Rights Management. Technological, Economic, Legal and Political Aspects. Berlin: Springer.</li> </ul>							
	Lucena, Cláudio (2015): Collective Rights and Digital Content: The Legal Framework for Competition, Transparency							
	and Multi-territorial Licensing of the New European Directive on Collective Rights Management. Heidelberg et al.: Springer Cham.							
	<ul> <li>May, Christopher (2007): Digital Rights Management: The Problem of Expanding Ownership Rights. Oxford:</li> </ul>							
	Chanders Publishing.							
	Oster, Jan (2017): European and International Media Law. Cambridge: Cambridge University Press.							
	Savin, Andrej (2017): EU Internet Law. Cheltenham: Edward Elgar Publishing Limited. 2nd ed.							
	<ul> <li>Van Tassel, Joan M., Poe-Howfield, Lisa (2010): Managing Electronic Media: Making, Marketing, and Moving Digital Content. Massachusetts: Focal Press.</li> </ul>							
	d) Media and Globalisation							
	• Boyd-Barret, Oliver; Rantanen, Terhi (eds.) (1998): The globalization of news. London et al.: Sage Publications.							
	Hafez, Kai (2007): The myth of globalization. Cambridge: Polity Press.							
	McPhail, Thomas L. (2014): Global Communication. Theories, Stakeholders, and Trends. 4 <sup>th</sup> Edition. Malden et al.:							
	Blackwell Publishing.							
	• Oren, Tasha; Shahaf, Sharon (eds.) (2012): Global television formats. Understanding television across borders. New							
	York and London: Routledge.							
	• Sparks, Colin (2007): Globalization, Development and the Mass Media. Los Angeles et al.: Sage Publications.							
	• Thussu, Daya Kishan (ed.) (2007): Media on the move. Global flow and contra-flow. London and New York: Routledge.							
	• Volkmer, Ingrid (ed.) (2012): The handbook of global media research. West Sussex: Wiley-Blackwell.							

Code	Workload		Workload Credits Semester		Freque	ncy	Duration		
	D1 180 h 6		1st Semester	Every winter semester		1 Semester			
L	Classes			Contact hours per we	ek Indepen	dent	Group size		
	a) <u>Semina</u>	<u>r: Journalism Theory</u>	,	1 SWS / 15 h	study				
	h) Semina	r: Research		2 SWS / 30 h			30 Students		
			tic Mriting	2 SWS / 30 h	10	)5 h			
		<u>r:</u> Forms of Journalis utcomes / competer	-	2 3003 / 50 11					
	the scientifi and import presentation and product most import is done and research, et journalistic	ic background for prices of impact cant results of impact on: news, interviews, ce programs. They k rtant techniques of d can apply the app editorial mission stat quality standards a	ractical work in t ct research. Stud , reports, comme now that topics quality control ir ropriate criteria tement and the nd develop rese	ings from media and journ he media. Examples includ lents are able to professio ents, and presentation. The require different formats a editorial offices, know he for the evaluation of diff training of journalists are arch strategies. They stre on towards a goal of object	e: theories of ne nally use and ev ey have advanced depending on th w constructive a erent broadcast familiar to then ngthen their rese	ews selection, aluate differer d knowledge o e situation. Th and sustainable content and f n. Furthermor	media-user typologie nt journalistic forms f how to plan, organi e students master t broadcasting critiq orms. Themes such e, the students refle		
	Module Co	ntents			-				
	a) Journa	lism Theory							
	• [	efinition and Function	ons of Journalisn	n					
	•	Historical and Legal F	oundations						
	• Journalism as a Research Field								
	Journalism as a Profession								
	Broadcasting as a Public Duty								
	• J	ournalistic Reporting	g Models (Inform	ation Journalism, Interpre	tive Journalism, I	nvestigative Jo	ournalism, Social		
	Science Journalism)								
	• J	ournalism and Public	c Relations						
	• J	ournalistic Quality In	ivestigation						
	b) Resea								
		ournalistic Responsil	bility as a Basis fo	or Research					
	Legal Framework								
		nsight into Research	Methods and To	ools					
		heck Sources							
		reate Survey Plan ar		:					
		conduct a Research I							
		ntroduction to Interr		Coco Ctudica					
	<ul> <li>Investigative Journalism: Reflecting on Case Studies</li> <li>Research Exercises</li> </ul>								
		of Journalistic Writi	-						
		News Formats (State							
		Narrative Forms (Fea							
		Commenting Forms		ientary, GlOSS)					
	Forms of Utility (Service Formats)     Dialogical Forms (Interview Discussion Conversation)								
	<ul> <li>Dialogical Forms (Interview, Discussion, Conversation)</li> <li>Special Features of Journalistic Forms of Presentation in Radio, Television, Print and Online Media</li> </ul>								
		on Requirements	ournalistic Form	s of Presentation in Kadlo,	relevision, Print	and Online M	culd		
	None	on requirements							
	NULLE								

6	Credit Points Requirement
	Pass the portfolio exams.
7	Weight of Grade for Final Score
	Graded according to § 22 Para. 2 of the examination regulations (MPO).
8	Module Representative and Lecturer(s)
	a) Dr. Hao Gui
	b) Petra Kohnen (module representative)
	c) Grahame Lucas
9	Selected Literature
	Further reading material will be shared at the beginning of the course:
	<ul> <li>Boyd, Andrew (2003): Broadcast journalism: Techniques of radio and television news. 5. ed. Oxford (u. a.): Focal Press.</li> <li>Burns, Lynette Sheridan (2013): Understanding Journalism. SAGE Publications, London (2).</li> <li>Clegg, Brian (2006): Studying using the web. London (u.a.): Routledge.</li> <li>Creswell, J. W. (2008): Educational Research: Planning, conducting, and evaluating quantitative and qualitative research (3rd ed.). Upper Saddle River: Pearson.</li> <li>De Burgh, Hugo (u.a.)(2001): Investigative Journalism. London: Routledge.</li> <li>Hargeaves, Ian: Journalism – A very short introduction. Oxford.</li> <li>Lippmann, Walter (2004): Public Opinion. New York: Courier Dover Publications.</li> <li>Mc Combs, Maxwell (2004): Setting the Agenda. Malden MA.</li> <li>Postman, Neil (2005): Amusing ourselves to death. New York: Methuen Publishing Ltd</li> <li>Quinn, Stephen; Lamble, Stephen (2008): Online Newsgathering. Amsterdam (u.a.): Focal Press.</li> <li>Rudin, Richard; Ibbotson, Trevor (2005): An introduction to journalism. Amsterdam (u. a.): Focal Press.</li> <li>Shuttleworth, Martyn (2011): "Definition of Research". Experiment-Research.com.</li> </ul>

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Code	9	Workload E1 180 h		Workload Credits Semester		Frequency	Duration		
	E1			1st Semester	Every winter semester	1 Semester			
	Classes			Contact hours per week	Independent study	Group size			
	a <u>) Lectur</u>	<u>e:</u> General Media E	conomics	3 SWS / 45 h					
	h) Somin	ar: Modia Organiza	tion	1 SWS / 15 h	120 h	30 Students			
		<u>ar:</u> Media Organiza outcomes / compe		1 30037 13 11					
	economic basic eco knowledg of media operation b) Studen making p peculiariti sub-funct to initiate equipped concept o ups and o <b>Module C</b> a) Gene	factor and busines nomic models and eable about media companies from a methods. They car ts have knowledge rocesses within m tes of the respective ions as well as dem decision-making p with entrepreneur f media viability) re ther enterprises. ontents eral Media Econom Definition and Clas Media Markets and	ses depend on economy stru n economic ar n characterize of organizatio edia enterpris re organizatior nonstrate know rocesses on ar ial knowledge equired for creation ics sification d Media Produ	ents in society and have a str media as channels for public nal linkages. They can appli- ctures as well as legal frame and operational perspective, i media companies as a unique in structures in media compa- tes. During excursions to di in structures. In addition, stur- vledge of structural and proc in applied scientific basis (e.g (e.g. creative innovate think ating and successfully operat	c perception. Students have y them to workflows in m work conditions. Students r ncluding sector-specific or e business and in contrast to nies and are familiar with v fferent media enterprises dents can analyze manager edural organization. Furthe . change management pro- ing, developing sustainable ng high-growth-potential a	e a deep understanding nedia companies and a recognize special featur ganization structures a o other industries. arious roles and decisic students encounter t ment processes and th ermore, students are al cesses). Students are al business models and t nd profitable media sta			
	• • • • • •	Strategic Managen Procurement Mana Marketing and Per Newspaper and un Broadcasting Mark Internet Market Selected Topics of ia Organization	nent of Media agement and P sonnel Manage d Magazine M et Media Econom	roduction Management ement arket nics	- -				
	•	Structural and Proc Organizational Diff Organizational Uni Organization Conce Change Manageme	cedural Organi erentiation and ts as Elements epts (Function ent – Shaping c	of Structural Organization al, Divisional, Matrix, Tensor organizational processes	ging und Coordination of O	rganizational Units)			
	-	Entrepreneurship a	and Start-Up N	lanagement					
	None	ion Requirements							
		of Examination							
	Written m	nodule exam for bo	th subjects (ex	am duration is 120 minutes).					
	Credit Po	ints Requirement							
	Pass the module exam.								

8	Module Representative and Lecturer(s)
	a) + b) Prof. Dr. Christoph Schmidt (Module representative )
9	Selected Literature Further reading material will be shared at the beginning of the course:
	<ul> <li>a) General Media Economics</li> <li>Albarran, Alan B.(2002): Media Economics. Understanding Markets, Industries and Concepts Ames: Iowa State UnivPress, 2. ed.</li> <li>Albarran, A., Chan-Olmsted, S. M. &amp; Wirth, M. O. (Eds.) (2006): Handbook of Media Management and Economics. Mahwah, NJ: Lawrence Erlbaum Associates.</li> <li>Albarran, Alan B.(2017): Management of Electronic and Digital Media. Boston: Cengage Learning. 6th e.d.</li> <li>Alexander, Alison (2004): Media Economics: Theory and Practice Mahwah, New Jersey: Erlbaum Association.</li> <li>Aris, A., Bughin, J. (2005): Managing Media Companies: Harnessing Creative Value. Chichester, England; Hoboken NJ: John Wiley &amp; Sons.</li> <li>Hollifield, C.A, Leblanc-Wicks, J., Sylivie, G. (Eds.) (2016): Media Management. A Casebook Approach. New York: Routledge. 5<sup>th</sup> ed.</li> <li>Picard, R. G. (Ed.)(2002): Media Firms: Structures, Operations, and Performance. Mahwah, NJ: Lawrence Erlbaum Associates.</li> <li>Picard, Robert G. (2011): The Economics and Financing of Media Companies. New York: Fordham University Press 2<sup>nd</sup> ed.</li> </ul>
	<ul> <li>b) Media Organization <ul> <li>Anderson, Donald L. (2012): Organization Development. The Process of Leading Organizational Change. California Sage.2<sup>nd</sup> ed.</li> <li>Carnall, Colin (2007): Managing Change in Organizations; Financial Times Prentice Hall, 5th edition.</li> <li>Child, John. (2005): Organization. Contemporary Principles and Practice. Massachusetts: Blackwell Publishing.</li> <li>Hang, Min (2016): Media Corporate Entrepreneurship. Singapore: Springer Publications.</li> <li>Hisrich, R., Ramadani, V. (2017): Effective Entrepreneurial Management. Cham: Springer International Publishing AG.</li> <li>Schmidt, Christoph (ed.) (2019): Viability of Alternative Online News Media Organizations in Developing and Transformation Countries. Baden-Baden: Nomos Verlaggesellschaft/EditionReinhard Fischer.</li> <li>Thompson, P., McHugh, D. (2002): Work Organizations. A Critical Introduction. Hampshire: Palgrave. 3<sup>rd</sup> ed.</li> <li>Will, A., Brüntje, D., &amp; Gossel, B. (2016): Entrepreneurial Venturing and Media Management. In Managing Media Firms and Industries (pp. 189-206). Cham: Springer International Publishing AG.</li> <li>Wu, B., Knott, A. M. (2006): Entrepreneurial risk and market entry. In: Management Science. Vol. 52, No.9 (: pp. 1315-1330). Maryland: INFORMS. https://www.effectuation.org/wp-content/uploads/2017/05/Entrepreneurial-Risk-and-Market-Entry-1.pdf</li> </ul> </li> </ul>

Cod	e	Workload	Credits	Semest	er		Frequency	Duration
	A2	120 h	4	2nd seme	ster	Every	summer semester	1 Semesto r
1	Classes			Cor	tact hours pe week	er	Independent study	Group size
	a) b)	<u>Project I (1 of 3)</u> Digital Multimedia Smart Tools for Videoco Security Programming	nferencing and		SWS / 45 h		75 h	30 Students
2	Studer Within produc have th a) M Th gr de fu of co pr ar b) M Th at th c) M	ng outcomes / compete its have advanced media one of the media gen its for the web. The stud ne competence to create ledia Project - Digital Mu ne students have advan raphics, audio and video emanding multimedia ap rthermore, know the ad fer interactive actions a programming behind the students such as Wi-F rogramming behind the students can deal wit udio conferencing, chat, he expertise to safeguard ledia Project - Programm	literacy, skills a res of digital m ents are sensitize high-quality dig litimedia ced media-prace formats as well uplications and a vantages and dis nd hands-free a is and Bluetooth smart speaker as istant' that can p ols for Videocon h modern enterp and webinars. T I themselves fro hing	ultimedia, vide ed to the aesthe gital products of tical knowledge as authoring sy re able to indep advantages of t ctivation with th connectivity th a device that in provide control ferencing and C prise video com hey acquire ski m cyber attacks	o / audio an tic and techn a profession of multimed stems and da endently desi he functions the functions to help of one at customers forms about of common h yber Security munications, Is to create a stanting and the stanting and the provide the stanting and the stanting and the stanting and the stanting and the provide the stanting and the stanting and the stanting and the stanting and the provide the stanting a	d prog nical con nal bas dia de atabas ign and of sma e "hot s need the w househ with e advand	gramming for journ anditions of practica sis. sign and productio les. The students ha d prototype multim art speakers. These word". The studen d to interact with th eather and traffic, f hold tasks and more easy, reliable cloud ced video and audio	nalists, students creat al media production an ave the ability to realiz edia applications. The voice command device ts know the function of the tool. They know th functions as a dictionar platforms for video an o pieces. They also gai
	ge	ow do computers think? et practical insight into pplement small projects	the work of pro	grammers and	how applicat	tions o		-
3	Modul	e Contents						
	a) Mec	lia Project - Digital Multi	media					
		Usability of Online M Design Rules (Multim Planning of Online Re CMS and Blog Softwa Community Manager Online Marketing (in Online Texts Use of Links, Design of Online Specials (Audi	edia Design) esearch nre (e.g. WordPr nent cluding Search E of Start and Rub	ngine Optimiza ric Pages		rs)		
	b) Med	lia Project - Smart Tools	for Videoconfer	encing and Cyb	ersecurity			
	•	Introduction to the P Introduction to Came Introduction to Vario Remote Work Cybersecurity System	ossibilities of Vie era Technology a us Editing Syste	deo- and Audioo and Sound Engir	onferencing			
	c) M •	edia Project - Programn Introduction: Why Co Overview: Which Lar Setup: Which Coding	oding for Journal guages are Ther	e and Which Or	ie is for Wha	t?		

r	
	Getting Started: Learning Coding (a Few HTML and CSS Exercises)
	Introduction to Illias: Tasks and Quizzes
	Goal: Developing an Own Program at the End of the Phase
	Construction: Basics First, Scrape Data, Visualize Data
4	Participation Requirements
	The media projects the students can register for are announced at the beginning of the respective semester. The project
	work takes place as a block event.
5	Method of Examination
	Performance record in the form of a product / work piece or application-oriented work accompanied by documentation.
6	Credit Points Requirement
	Successful provision of a performance record.
7	Weight of Grade for Final Score
	None, the module is not graded.
8	Module Representative and Lecturer(s)
	a) Petra Kohnen (module representative)
	b) Prof. Dr. Katharina Seuser
	c) Prof. Dr. Susanne Keil, Martin Schmidt
9	Selected Literature
	Further reading material will be shared at the beginning of the course:
	a) Media Project Digital Multimedia
	<ul> <li>DeWolk, Roland (2001): Introduction to online journalism. Publishing news and information. Boston (u. a.): Allyn and Bacon.</li> </ul>
	Rusch, Doris Carmen (2006): Online Journalismus. Frankfurt am Main (u. a.): Lang.
	• Krug, Steve (2006): Don't make me think. A common sense approach to web usability. Berkeley: News Riders
	Publishing.
	<ul> <li>Quinn, Stephen (2005): Convergent journalism. The Fundamentals of Multimedia Reporting. New York (u.a.): Lang.</li> </ul>
	b) Media Project Smart Tools for Videoconferencing and Cyber Security
	Reading material and references will be shared in class.
	c) Media Project Programming
	Reading material and references will be shared in class.

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Code		Workload	Credits	Semester	Frequency	Duration
	B2	180 h	6	2nd semester	Every summer semester	1 Semester
1	Classes			Contact hours per	. Independent	Group size
		re: Media Concentr	ation and Media	week	study	·
		mance		3 SWS / 45 h		
	b) Semina	ar <sup>.</sup> Media in Conflic	t and Crisis Situatio	ns 3 SWS / 45 h	90 h	30 Students
2	J. J	outcomes / compe		he interdenendencies het	ween media and media gov	vernance They are ab
			-		intries and they can evalua	
					learn to identify media go	
			6 6.I			
	,				tuations and are familiar w conflicts, critically reflect o	
					development project in a c	
	Module 0					
	a) Med	lia Concentration a	nd Media Governan	ce		
	•	Terminologies and	Differentiations			
	•	Presentation of M	edia Concentration	Developments		
	•	Cross-Media Owne	ership, Media Qualit	y and Consequences for th	ne Access to Information	
	•	Impact of Media C	oncentration and M	ledia Power		
	•	Comparison of Me	dia Concentration i	n Different Countries		
	•	Media Governance	e (Regulation of Me	dia, Voluntary Commitmer	nt, International Actors of F	Regulation, Regulation
		Structures in Inter	national Compariso	n)		
	•	Internet Governan	ce (Criteria and App	proaches for Sector-Specifi	c and Comprehensive Regu	ulation)
	•	Work of Internatio	nal Actors and Supr	anational Organizations of	n the Basis of Case Studies	(Selected Institutions
		Organizations and	Associations Relate	d to Media Freedom, Med	ia Responsibility and Crimi	nal Prosecution
		Towards Media W	orkers)			
	b) Medi	a in Conflict and Cr	isis Situations			
	•		nflict and Peace Ana	alveis		
	•			of Conflict Resolution		
		-		on and Conflict Prevention	1	
	•			Role of the Media in Confli		
	•				periences, Effects and Inte	rnational Principles)
	•			roject in Conflict Regions		inational i incipies)
	•	-	•	ns and Lessons Learned		
L	Participa	tion Requirements	-			
•	Formal:	-				
			upon these previou	us modules DA1, DB1 und	DC1.	
;		of Examination		,	-	
	Module e	examination for one	of the subjects in t	he form of a term paper.		
;		ints Requirement	,			
		nodule exam.				
,		f Grade for Final So	ore			
	-			ition regulations (MPO).		
3		Representative and		, ,		
		-	dule representative	)		
		sther Dorn-Fellerm				

2)	Media Concentration and Media Governance
a)	
	Baker, Edwin (2007): Media Concentration and Democracy. Why ownership matters. Cambridge: Cambridge     University Press.
	• Bevir, Mark (ed.) (2011): The SAGE Handbook of Governance. Los Angeles et al.: SAGE Publications.
	<ul> <li>Brown, Ian (ed.) (2013): Research Handbook of Governance of the Internet. Cheltenham and Northampton: Edward Elgar.</li> </ul>
	<ul> <li>Lunt, Peter; Livingstone, Sonja (2012): Media Regulation. Governance and the Interests of Citizens and Consumers. Los Angeles et al.: SAGE Publications.</li> </ul>
	• McQuail, Denis (2010): McQuail's Mass Communication Theory. 6 <sup>th</sup> Edition, London: SAGE Publications.
	<ul> <li>Ò Siochru, Seán; Girard, Bruce; Mahan, Amy (2002): Global Media Governance. A Beginner's Guide. Lanham: Rowman &amp; Littlefield Publishers.</li> </ul>
	<ul> <li>Snow, Nancy; Taylor, Philip M. (eds.) (2009): Routledge Handbook of Public Diplomacy. New York and London: Routledge.</li> </ul>
b)	Media in Conflict and Crisis Situations
	• Becker, Jörg (2004): Der Beitrag der Medien zu Krisenprävention und Konfliktbereinigung. Contributions by the media to crisis prevention and conflict settlement. In: conflict & communication online, Vol. 3, No. 1 & 2; <a href="http://www.cco.regener-online.de">www.cco.regener-online.de</a> .
	<ul> <li>Lynch, Jake, McGoldrick (2005): Peace Journalism. Hanthorn Press.</li> </ul>
	<ul> <li>Matheson, Donald; Stuart, Allan (2009): Digital War Reporting. Digital Media and Society Series. Cambridge: Polity Press.</li> </ul>
	• Spencer, Graham (2007): The Media and Peace. From Vietnam to the "War on Terror". Palgrave.

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Code		Workload	Credits	Sei	mester	Frequency		Duration
	C2	240 h	8	2nd s	semester	Every summer sen	nester	1 Semester
	Classes				Contac	t hours per week	Independen	t Group size
	a) <u>Lecture</u>	: Media and Comm	unication Science	ce	2	SWS / 30 h	study	
	b) Lecture	: Empirical Method	ds I		2	SWS / 30 h		30 student
		<u>-</u> r: Research Semina		node I		SWS / 30 h		
	-	120 h						
	d) <u>Semina</u>	r: New Media and	Media Converge	nce	2	SWS / 30 h		
	medi conce of pu b) In th surve Furth meas c) After resea out fi d) The s challe forum	a communication. epts and models in blic opinion. e field of empirical ey methods and ever ermore, they hav the research semi rich in a methodol field research. students acquire p enges regarding co ns. They deal with t	They are famili media science ar methods, stude evaluation meth re basic knowle and empirical d inar, students ha ogically appropri- profound knowle mmunication on the phenomenor	ar with co nd have pro nts get to k ods). They dge of sar listributions ave the abi iate way (u edge about the interne of media of	nceptual and pfound knowl conv the met can unders npling theory s. lity to develo using the appr digital media et, for examp convergence a	procepts, which are need theoretical thinking p edge in the field of meed hods of empirical social tand and use quantita y and scaling and hav p and work on a concr opriate methods). The a communication and a le the establishment of is well as with journalist ey are able to plan and	atterns, know lia effects, inclu- research (sele- ative and qua- ve developed ete question in students can p are aware of t net cultures in tic, social, econ	basic theoreti uding the conce ction procedur litative metho an awareness n empirical mee orepare and ca he functions a news groups a omic and politi
3	•	ontents a and Communicat Notions, Fields and Research Approach System Theory and Media Effects and Perspectives of Me	l Processes nes and Models i l Constructivism Media Effects Re	esearch		e		
	•	The Concept of Pul Current Questions International Resea al Methods I	blic Opinion and Debates wit					
	• • •	-	nce, Research Log eory Formation and Measureme Qualitative Resea Empirical Social	gic and Ind ent Theory rch Approa Research (	icators ches	Content Analysis, Obser	vation, Experii	nent)
	• • • • • • • • • • • • • • • • • • • •		on and Media Us Research e Instruments ar e.g., Conceptior cal Fields: Indivic	sage Resea nd Procedu n of Qualita	res and their tive and or Q	Limitations uantitative Research De scussions, Experimenta	-	gns
	• • •	Conception of a Re Division into Group Developing and Pro Creation of Input N Conducting the Sur Data Entry into SPS	search Project os with Different etesting the Que Nask (SPSS) rvey		Questions			

d) New N	Nedia and Media Convergence
•	Concepts, Definitions and Differentiations
•	History of Online Media and Media Convergence
•	Theories of Media Convergence
•	Traditional Media and Online Formats in Comparison
•	Impact of Media Convergence on Journalism
•	Global Media Communication and Digital Divide
•	Sociality on the Internet and Network Theories
	Online Media and Business Strategies
	New Tools, Services and Devices
•	Strategies for Mobile Communication with a Focus on Developing Countries
• •	Trends of Social Media, Algorithms and Machine Journalism
-	ation Requirements
None	
5 Method	l of Examination
Written	module exam for all four subjects (exam duration is 120 minutes).
	oints Requirement
	-
Pass the	e module exam.
7 Weight	of Grade for Final Score
Graded	according to § 22 Para. 2 of the examination regulations (MPO).
	Representative and Lecturer(s)
	a Martens-Edwards
	Andreas Mühlichen
-	Andreas Mühlichen
	ra Kohnen (module representative)
	Literature
	reading material will be shared at the beginning of the course:
a) Mee	dia and Communication Science
•	Baran, Stanley; Davis, Dennis (2003): Mass Communication Theory. Foundations, Ferment, and Future. 3rd Edition.
	Belmont et al.: Thomson Wadsworth.
•	Branston, Gil; Stafford, Roy (2006): The Media Student's Book. 4th Edition. London and New York: Routledge.
•	Devereux, Eoin (ed.) (2007): Media Studies. Key Issues and Debates. Los Angeles et al.: Sage Publications.
•	McQuail (2010): McQuail's Mass Communication Theory. 6 <sup>th</sup> Edition. Los Angeles et al.: SAGE.
•	West, Richard; Turner, Lynn H. (2010): Introducing Communication Theory. Analysis and Application. 4 <sup>th</sup> Edition.
	Boston et al.: Mc Graw-Hill.
•	Williams, Kevin (2010): Understanding Media Theory. London and New York: Bloomsbury.
b)/c) Fm	pirical Methods
5,, c, En	Babbie, Earl (2012): The practice of social research. 13 <sup>th</sup> Edition. Belmont: Wadsworth.
	Berg, Bruce L.; Lune, Howard (2011): Qualitative research methods for the social sciences. 8 <sup>th</sup> Edition. Boston:
•	
	Allyn and Bacon. Creswell, John W. (2012): Educational Research: Planning, Conducting, and Evaluating Quantitative and
•	
	Qualitative Research. 4 <sup>th</sup> Edition. Boston: Pearson.
•	Flick, Uwe (2014): An introduction to qualitative research. 5 <sup>th</sup> Edition. Los Angeles: Sage.
•	Keyton, Joann (2015): Communication research: Asking questions, finding answers. 4 <sup>th</sup> Edition. Boston (Mass.):
	McGraw Hill Higher Education.
•	Lindlof, T. R.; Taylor, B. C. (2011): Qualitative Communication Research Methods. 3rd Edition. Thousand Oaks:
	Sage.
•	Silverman, David (ed.) (2016): Qualitative research. Theory, method and practice. 3 <sup>rd</sup> Edition. London: Sage.
d) Nev	v Media and Media Convergence
•	Bruns, Axel (2008): Blogs, Wikipedia, Second Life, and Beyond. From Production to Produsage. New York et al.:
	Peter Lang.
•	Castells, Manuel (2001): The Internet Galaxy. Reflections on the Internet, Business and Society. New York. Oxford
	University Press.
•	Lister, Martin et al. (2009): New Media. A critical introduction. 2 <sup>nd</sup> Edition. Milton Park: Routledge.
•	
	Macnamara, Jim (2010): The 21 <sup>st</sup> century media (r)evolution. Emergent communication practices. New York et al.:
•	Peter Lang.
•	Peter Lang. Pavlik, John; McIntosh, Shawn (2011): Converging Media. A new introduction to mass communication. 2 <sup>nd</sup> Edition.
	Peter Lang. Pavlik, John; McIntosh, Shawn (2011): Converging Media. A new introduction to mass communication. 2 <sup>nd</sup> Edition. New York and Oxford: Oxford University Press.
•	Peter Lang. Pavlik, John; McIntosh, Shawn (2011): Converging Media. A new introduction to mass communication. 2 <sup>nd</sup> Edition. New York and Oxford: Oxford University Press. Franklin, Bob (ed.) (2016): The future of journalism: In an age of digital media and economic uncertainty. London
	Peter Lang. Pavlik, John; McIntosh, Shawn (2011): Converging Media. A new introduction to mass communication. 2 <sup>nd</sup> Edition. New York and Oxford: Oxford University Press. Franklin, Bob (ed.) (2016): The future of journalism: In an age of digital media and economic uncertainty. London and New York: Routledge.
	Peter Lang. Pavlik, John; McIntosh, Shawn (2011): Converging Media. A new introduction to mass communication. 2 <sup>nd</sup> Edition. New York and Oxford: Oxford University Press. Franklin, Bob (ed.) (2016): The future of journalism: In an age of digital media and economic uncertainty. London

	e	Workload	Credits	s Semester	Frequency	Duration
	D2	240 h	8	2nd semester	Every summer semester	1 Semester
1	Classes		1	Contact hours per week	Independent	Group size
	a <u>) Seminar:</u> Cor	ntrolling		2 SWS / 30 h	study	
	b <u>) Seminar:</u> Hu	man Resource Managemen	t	2 SWS / 30 h		30 Students
	c <u>) Seminar:</u> Ma	rketing/ Public Relations		2 SWS / 30 h	150 h	
	<ul> <li>enabled to recosscientific knowled presentations.</li> <li>a) Students possconcepts and a good commenter balance of and prognosis studies/profit with the partition b) Students knowled enterprises. In processes and and are award with the organ familiar with the</li></ul>	gnize decision-making alter edge as well as applied prac- sess the necessary basic the are able to apply the manag- hand of essential terms and faccounts as well as profit a s calculations for media e cability assessments using b icularities of Controlling in r w the areas of operation a They are able to perform p d conduct job interviews. F e of the specific challenges nization of personnel units the ethical aspects of Huma pre media are competing for the media market. Students l a interrelations and develo- er and the instruments of	rnatives and ctical skills in ecoretical kno gement funct d functions o and loss calcu- enterprises, a benchmark co- media enterp and success bersonnel rec- curthermore, of internatio and the use an Resource l or the attent know the intro- p individual marketing a	factors of Human Resource I quirement and staff analyses students are familiar with th nal human resource managen of personnel controlling as a	demic disciplines. Stur- hey acquire within the the characteristics of elevant controlling ins d can establish interce quire the competence variances as well as related exercises stud Management and De- as well as initiate per he instruments of pers- nent. In addition, they management tool. F only those who are al- on, design and market eff. They have in-dept	dents gain profour scope of case stud different controllin truments. They hav onnections betwee to conduct plannin carry out feasibili ents are familiarize velopment in med rsonnel recruitme onnel developme are also acquainte urther, students a ole to capture it ca ing. They are able h knowledge of th enterprises. Speci
3	<ul> <li>Function</li> <li>Control</li> <li>Conce</li> <li>Cost A</li> <li>Operation</li> <li>Target</li> <li>Investri</li> </ul>	tion and Classification ons of Controlling olling and Business Adminis pts and Systems of Controll ccounting as an Instrument	ing (integrat : of Controllin g (Finance Pla Accounting	ed and multi-dimensional Cor ng anning und Budget Planning ir		

	1
	Human Resource Development (Career Planning and Promotion, Educational/Training Needs, Company
	Apprenticeships and Further Training - Concepts and Trends)
	Controlling and Evaluation of Educational and Training Activities
	<ul> <li>Performance Management (Target Agreements, Appraisal Systems, Bottom-Up Feedback, 360° Feedback,</li> </ul>
	Performance Review)
	<ul> <li>Instruments for Identifying Potential (Assessment, Self-Assessment, Management Audit)</li> <li>The Learning Organization: Knowledge Management</li> </ul>
	The Learning Organization: Knowledge Management
	c) Marketing/Public Relations
	Scope and Functions
	Marketing Planning
	Marketing Dimensions in the Media Sector (Philosophy, Method, Resources)
	Marketing Instruments
	Marketing-Mix (Product, Price, Distribution and Communication Policies) in Media Enterprises
	Selected Case Studies     Addia Manufacture and Provide Manuscrete
	Media Marketing and Branding Management     Corrected Communication and Bublic Relations
	Corporate Communication and Public Relations  Participation Requirements
	Participation Requirements
	Formal: None
	Content: The module builds upon "Media Economics".
	Method of Examination
	Written module exam for all three subjects (exam duration is 120 minutes).
	Credit Points Requirement
	Pass the module exam.
	Weight of Grade for Final Score
	Graded according to § 22 Para. 2 of the examination regulations (MPO).
	Module Representative and Lecturer(s)
	<ul> <li>a) Dr. Michael Sprenger-Menzel</li> <li>b) Prof. Dr. Christoph Schmidt (module representative )</li> </ul>
	c) Petra Kohnen
)	Selected Literature
	Further reading material will be shared at the beginning of the course:
	a) Controlling
	<ul> <li>a) Controlling</li> <li>Weber, J./Schäffer, U. (2008): Introduction to Controlling. Stuttgart: Schäffer-Poeschel.</li> </ul>
	<ul> <li>Weber, J./Schäffer, U. (2008): Introduction to Controlling. Stuttgart: Schäffer-Poeschel.</li> <li>Kerzner, Harold (2009): Project Management - A Systems Approach to Planning, Scheduling, and Controlling. 10th</li> </ul>
	Edition. New Jersey: Wiley.
	b) Human Resource Management
	Amstrong, M.(2012): Amstrong's Handbook of Human Resource Management Practice. 12th edition. London, GB: Kogan Page.
	<ul> <li>Appleby, R.C. (1994): Modern Business Administration. 6th edition. Harlow, GB: Pearson 1994.</li> </ul>
	Bratton, J./Gold, J. (2017): Human Resource Management. Theory and Practice. 6th Edition. London: Palgrave and
	Bratton, J./Gold, J. (2017): Human Resource Management. Theory and Practice. 6th Edition. London: Palgrave and Macmillan.
	Macmillan.
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB:</li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.</li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.</li> <li>c) Marketing/Public Relations <ul> <li>Anderson, Chris (2007): The long tail. München: Hanser.</li> </ul> </li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.</li> <li>c) Marketing/Public Relations <ul> <li>Anderson, Chris (2007): The long tail. München: Hanser.</li> </ul> </li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.</li> <li>c) Marketing/Public Relations <ul> <li>Anderson, Chris (2007): The long tail. München: Hanser.</li> <li>Harlow (2009): Marketing management: Pearson/Prentice Hall.</li> <li>Katz, Helen (2010): THE MEDIA HANDBOOK. New York: Routledge.</li> </ul> </li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.</li> <li>c) Marketing/Public Relations <ul> <li>Anderson, Chris (2007): The long tail. München: Hanser.</li> <li>Harlow (2009): Marketing management: Pearson/Prentice Hall.</li> </ul> </li> </ul>
	<ul> <li>Macmillan.</li> <li>Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.</li> <li>Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.</li> <li>c) Marketing/Public Relations <ul> <li>Anderson, Chris (2007): The long tail. München: Hanser.</li> <li>Harlow (2009): Marketing management: Pearson/Prentice Hall.</li> <li>Katz, Helen (2010): THE MEDIA HANDBOOK. New York: Routledge.</li> <li>Kotler, Philip/Keller; Kevin L. (Hrsg.)(2007): Marketing Management. 12. Aufl Upper Saddle River NJ: Pearson</li> </ul> </li> </ul>

Code		Workload	Credits	Se	emester		Frequency	Duration
	E2	120 h	4	2nd	semester	Eve	ery summer semester	1 Semester
1		<u>е I (1 of x):</u> Лedia Project II – 360	-Degree Video		Contact hours week 3 SWS / 45		Independent study 75 h	Group size 15 Students
2/3		g outcome / compet s can produce 360 de		ney start d	eveloping an ide	ea and	compose a story out of	it.
4	None. T	ation Requirements he electives students h their projects during	-		-		of the respective seme reek.	ster. The students
5			orm of a product	or applica	ation-oriented w	vork ac	companied by documer	itation or a
6		<b>Points Requirement</b> ful provision of a per	formance record	I.				
7	-	of Grade for Final Sc he module is not grad						
8	Module Petra Ko	Representative and	Lecturer					
9		<b>d Literature</b> reading material will	be shared at the	e beginnin	g of the course:			
	•	Katz, Stephen (199	1): Film directing	g shot by s	hot. Michael Wi	iese Pr	ırnalism. Amsterdam (u oductions. Amsterdam (u.a.): Focal	

1 ( 2/3 [ 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Learning ou The student role to und production. seeking to n through dat dates, edito checking. Ba Module Cor • In • Es • Es • Ca	tcomes / competence s are aware that four erstand the present These conceptual ap nake sense of, act upo ra in real time and ex rs can make informa asic programming skil	cies different persp and potential a pproaches, distin on, and derive v xtracting inform ation more acce lls complement surnalism and Pr sm Skills s Skills for Journa estigative Resea	ing ectives—e pplication act yet inte alue from nation bas ssible, sim the under rogrammir alists	is of big data for j errelated, show "ho big data." The focu ed on requested c plifying the resear standing of the tec	Every summer semester Independent study 75 h ertise, economics, and ethic ournalism's professional le ow journalists and news mus sof the seminar is on the pategories, such as events, rch process and providing the hniques behind the variou	logic and its industria nedia organizations ar practical: By searchin , people, location and fast and accurate fac
2/3 I 7 7 8 5 1 6 6 7 1 7 8 1 6 7 7 8 1 7 8 1 8 1 7 8 1 8 1 8 1 8 1 8 1	Elective I (2 Here: Big D Learning ou The student role to und production. seeking to n through dat dates, edito checking. Ba Module Cor In Es Es Es Ca	toomes / competence s are aware that four erstand the present These conceptual ap nake sense of, act upo a in real time and ex rs can make informa asic programming skil ntents troduction to Data Jo sential Data Journalis sential Programming ase Studies about Invo	cies different persp and potential a pproaches, distin on, and derive v xtracting inform ation more acce lls complement surnalism and Pr sm Skills s Skills for Journa estigative Resea	ectives—e application foct yet inte alue from nation bas ssible, sim the under rogrammir alists	per week 3 SWS / 45 h spistemology, expense is of big data for j errelated, show "ho big data." The focu- ed on requested of uplifying the resear standing of the teo	study 75 h ertise, economics, and ethic ournalism's professional le ow journalists and news me us of the seminar is on the categories, such as events, rch process and providing	15 Students cs— play an importan logic and its industria redia organizations ar practical: By searchin , people, location and fast and accurate fac
4 F	Here: Big D Learning ou The student role to und production. seeking to n through dat dates, edito checking. Ba Module Cor In Es Es Es Ca	toomes / competence s are aware that four erstand the present These conceptual ap nake sense of, act upo a in real time and ex rs can make informa asic programming skil ntents troduction to Data Jo sential Data Journalis sential Programming ase Studies about Invo	cies different persp and potential a pproaches, distin on, and derive v xtracting inform ation more acce lls complement surnalism and Pr sm Skills s Skills for Journa estigative Resea	ectives—e application foct yet inte alue from nation bas ssible, sim the under rogrammir alists	epistemology, expension of big data for j errelated, show "ho big data." The focu ed on requested of plifying the resear standing of the teo	ertise, economics, and ethic ournalism's professional le ow journalists and news me us of the seminar is on the categories, such as events, ich process and providing	cs— play an importar logic and its industria ledia organizations ar practical: By searchin , people, location an fast and accurate fac
4 F	The student role to und production. seeking to n through dat dates, edito checking. Ba Module Cor In Es Es Es Ca	s are aware that four erstand the present These conceptual ap nake sense of, act upo a in real time and ex rs can make informa asic programming skil ntents troduction to Data Jo sential Data Journalis sential Programming ase Studies about Invo	different persp and potential a pproaches, distin on, and derive v xtracting inform ation more acce Ils complement burnalism and Pr sm Skills 5 Skills for Journa estigative Resea	application act yet inter alue from nation bas ssible, sim the under rogrammir alists	is of big data for j errelated, show "ho big data." The focu ed on requested c plifying the resear standing of the tec	ournalism's professional le pw journalists and news m us of the seminar is on the p ategories, such as events, ich process and providing	logic and its industria redia organizations ar practical: By searchin , people, location an fast and accurate fac
4 F	role to und production. seeking to n through dat dates, edito checking. Ba Module Cor In Es Es Ca	erstand the present These conceptual ap nake sense of, act upo a in real time and ex rs can make informa asic programming skil <b>ntents</b> troduction to Data Jo sential Data Journalis sential Programming ase Studies about Invo	and potential a oproaches, distin on, and derive v xtracting inform ation more acce lls complement ournalism and Pr sm Skills 5 Skills for Journa estigative Resea	application act yet inter alue from nation bas ssible, sim the under rogrammir alists	is of big data for j errelated, show "ho big data." The focu ed on requested c plifying the resear standing of the tec	ournalism's professional le pw journalists and news m us of the seminar is on the p ategories, such as events, ich process and providing	logic and its industria nedia organizations ar practical: By searchin , people, location an fast and accurate fac
٦	• Es • Ca	sential Programming ase Studies about Invo	skills for Journa estigative Resea				
٦			,				
٦		ata Journalism Strategest Practices for Data			mited Resources		
1		n Requirements	Journalisin Stor	ytening			
L L	The elective	•				e respective semester. The	students work on
F		•	form of a produ	ct or appli	cation-oriented wo	ork accompanied by docum	nentation or a
6 (	Credit Point	<b>s Requirement</b> rovision of a perform	nance record.				
7 \	Weight of G	rade for Final Score					
1	None, the m	odule is not graded.					
8 1	Module Rep	presentative and Lect	turer				
1	Mirko Lorer	iz, Petra Kohnen (mo	dule representa	tive)			
-	Additional I	nformation rences will be annou					

Code		Workload	Credits	Se	emester	Frequency	Duration
	E2	120 h	4	2nd	semester	Every summer semester	1 Semester
1	Class Elective I (3	<u>of x):</u>	1	1	Contact hours per week	Independent study	Group size
	Here: Tech	nology Lab			3 SWS / 45 h	75 h	15 Students
	journalism o	r coding. They are er	icouraged to app	oly creativ		ields of media technology exts of journalism, such as	developing journalisr
4	creativity te increasingly	chniques, the cours digitalized world.				nd with the help of innova dents' ideas for the futur	
4	creativity te increasingly <b>Participation</b> The elective	chniques, the cours digitalized world. n Requirements	e aims to foste er for are annou	r curiosit	y and inspire stu		e of journalism in a
	creativity te increasingly <b>Participation</b> The elective their project <b>Method of E</b> Proof of the	chniques, the cours digitalized world. n Requirements s students can regist s during a block even camination performance in the	e aims to foste er for are annou nt, held in the ma	nced at thandatory	y and inspire stu ne beginning of the elective week.	dents' ideas for the futur	e of journalism in a students work on
5	creativity te increasingly <b>Participation</b> The elective their project <b>Method of E</b> Proof of the presentation <b>Credit Point</b>	chniques, the cours digitalized world. n Requirements s students can regist s during a block even camination performance in the	e aims to foste er for are annou nt, held in the ma form of a produc	nced at thandatory	y and inspire stu ne beginning of the elective week.	dents' ideas for the futur e respective semester. The	e of journalism in a students work on
5	creativity te increasingly Participation The elective their project Method of E Proof of the presentation Credit Point Successful p Weight of G	cchniques, the cours digitalized world. n Requirements s students can regist to during a block even tramination performance in the n. s Requirement	e aims to foste er for are annou nt, held in the ma form of a produc	nced at thandatory	y and inspire stu ne beginning of the elective week.	dents' ideas for the futur e respective semester. The	e of journalism in a students work on
5 6 7	creativity te increasingly <b>Participation</b> The elective their project <b>Method of E</b> Proof of the presentation <b>Credit Point</b> Successful p <b>Weight of G</b> None, the m	cchniques, the cours digitalized world. n Requirements s students can regist ts during a block even examination performance in the n. s Requirement rovision of a perform rade for Final Score	e aims to foste er for are annou nt, held in the ma form of a produc nance record.	nced at thandatory	y and inspire stu ne beginning of the elective week.	dents' ideas for the futur e respective semester. The	e of journalism in a students work on
4 5 6 7 8 9	creativity te increasingly Participation The elective their project Method of E Proof of the presentation Credit Point Successful p Weight of G None, the m Module Rep	chniques, the cours digitalized world. n Requirements s students can regist s during a block even camination performance in the n. s Requirement rovision of a perform rade for Final Score odule is not graded. presentative and Lecon (module represent)	e aims to foste er for are annou nt, held in the ma form of a produc nance record.	r curiosit	y and inspire stu ne beginning of the elective week.	dents' ideas for the futur e respective semester. The	e of journalism in students work on

Cod	e	Workload	Credits	S	emester		Frequency	Duration			
	A3	120 h	4	3rd	semester	Ev	very winter semester	1 Semester			
1		I <u>(1 of x):</u> edia Project II/III – Ne se	L ew Journalism, A	l and	Contact hours week 3 SWS / 45 h	Independent study 75 h	Group size 15 Students				
2/ 3	Learning outcomes / competencies / Module Contents The students have advanced knowledge of the tasks of new journalism that are made possible by AI. They know which AI applications are playing a role in augmenting the journalistic process, and which are actually replacing journalists. The students don't only have an insight into how AI technology is currently being used and the advantages it brings to the newsroom but they also are able to use robotic reporters as assistants to help them keep up with the ever-expanding scale of global news media.										
4	Participation Requirements										
	The electives students can register for are announced at the beginning of the respective semester. The students work on										
5	their media projects during a block event, held in the mandatory elective week.         Method of Examination         Proof of the performance in the form of a product or application-oriented work accompanied by documentation or a presentation.										
6	Credit Points Requirement										
	Successful provision of a performance record.										
7	-	Grade for Final Scor module is not grade									
8	Module R	epresentative and L	ecturer								
	Dr. Linda R	ath-Wiggins, Petra K	ohnen (module	represent	ative)						
	Additional Information										
9	Additional Information Further references will be announced in class.										

Code	e Workload		Credits	Semester		Frequency	Duration				
	A3	120 h	4	3rd semester	Every	winter semester	1 Semester				
1	Class Elective II (	2 of x):	1	Contact hours pe	r week	Independent study	Group size				
	Here: Leadership Workshop 3 SWS / 45 h 75 h 20 Studen										
2/3	Students re analyse situ which they enterprise, making, str hands-on a	Learning outcomes / competencies / module contents Students revise basic leadership theories and are able to distinguish between management and leadership. They can critically analyse situations and employ suitable leadership styles and strategies. The students are assigned a practical project through which they can apply the leadership theories they learned. Not only do they practice the day to day management of a media enterprise, the students are imparted with fundamental leadership skills such as interpersonal communication, decision- making, strategic and analytical thinking, efficiency and effectiveness as well as inspiring and motivating their teams. This hands-on approach allows students to identify their strengths and improvement areas, so that they are better prepared for future managerial and leadership roles.									
4	Participation Requirements										
	The electives students can register for are announced at the beginning of the respective semester. The students work on their media projects during a block event, held in the mandatory elective week.										
5	Method of Examination										
	Performance will to be assessed based on the ability to successfully participate in the practical project, accompanied by documentation or a presentation.										
6	Credit Points Requirement										
	Successful provision of a performance record.										
7	Weight of Grade for Final Score										
	None, the module is not graded.										
8	Module Representative and Lecturer										
	Prof. Dr. Ol	liver Duf									
9		Information									

# Elective II: Research Project e.g. Media in Conflict, Digital Newsroom, International Journalistic Standards

Code	2	Workload	Credits	Se	emester		Frequency	Duration				
	A3	120 h	4 2nd/3rd		rd semester	Eve	ery summer semester	2 Semester				
1	ClassesContact hours per weekIndependent studyGroup size 10 StudentsElective II (3 of x):Here: Research Project e.g. Media in Conflict, Digital Newsroom, International Journalistic Standards3 SWS / 45 h75 h											
<ul> <li>2/ Learning outcomes / competencies / module contents</li> <li>3 During a pre-seminar in the summer semester students are to develop the theoretical framewor research questions for the project, and further devise a corresponding methodological approach. Indiprocessing and evaluation should take place during the lecture-free period after the summer semester. are then to be presented for joint discussions during project week in October. Based on these present for the research project will be determined.</li> </ul>								ividual data collection, . The students' findings				
4	Participation Requirements											
	Students taking part in the research project are expected to delve into the topic in-depth and collect empirical data with											
	their own individual research focus.											
5	Method of Examination											
	Performance will to be assessed based on the ability to analyze a current topic, research and present the study results.											
6	Credit Points Requirement											
	Successful provision of a performance record.											
7	Weight of Grade for Final Score											
	None, the module is not graded.											
8	Module Representative and Lecturer											
	Prof. Dr. C	Christoph Schmidt										
9	Selected I Literature for the pa	will be provided at th	ne beginning of	the course	e. Particularly re	levant	further reading will be	compiled in a reader				

b) <u>S</u> c) <u>S</u> <b>Lear</b> From med ente a) b) c) <b>S</b> <b>Mod</b> a)	Seminar: Editorial Mana Seminar: Project Manage Seminar: Project Manage Seminar: Media Planning rning outcomes / comp m an organizational poi dia planning and consume erprises. Students are enabled to have in-depth knowle sensitized to the intern how editorial structure of managing media org understand leadership Furthermore, they are Students know the ch competence to purpo consideration factors to of a project team and of Students have in-dept1 They can analyze media marketing campaigns.	ement etencies nt of view, edito her research are a to take on strateg dge of the theo relations between es can contribute anizations or med as a process of sc able to independ haracteristic features basefully apply, a hat influence a p can adequately pro- n knowledge of m	2 s 2 s 2 s 2 s rial and project n integral part o gic and operativ retical, empirica n editorial organ to ensuring and dia units and are bocial influence and lently find inform ures of project of analyze and eva project's structur articipate in proj nedia planning a	tact hours per week SWS / 30 h SWS / 30 h SWS / 30 h SWS / 30 h management of demanding we managerial cal and praction nization, journ d improving q e familiar with nd are able to a management raluate projec re, students a oject work.	study 150 h competencies along with professional and manageri tasks in the media and co cal principles of editorial nalistic quality and econom juality. They, further, poss- factors for success in media characterize and apply alter rent issues of editorial mar in media enterprises and t management methods re aware of the exogenous o carry out media research	al positions within med mmunication field. Th management. They a nic conditions, and kno ess profound knowled a organizations. Studer rnative leadership style nagement in newsroom a are equipped with th and tools. Taking in s and behavioral aspect										
a) <u>S</u> b) <u>S</u> c) <u>S</u> <b>Lear</b> From med ente a) b) c) <b>S</b> <b>Mod</b> a)	Seminar: Editorial Mana Seminar: Project Manage Seminar: Media Planning rning outcomes / comp m an organizational poi dia planning and consume erprises. Students are enabled to have in-depth knowled sensitized to the intern how editorial structure of managing media org understand leadership Furthermore, they are Students know the ch competence to purpor consideration factors to of a project team and of Students have in-depth They can analyze media marketing campaigns.	ement etencies nt of view, edito her research are a to take on strateg dge of the theo relations between es can contribute anizations or med as a process of sc able to independ haracteristic features basefully apply, a hat influence a p can adequately pro- n knowledge of m	2 s 2 s 2 s 2 s rial and project n integral part o gic and operativ retical, empirica n editorial organ to ensuring and dia units and are bocial influence and lently find inform ures of project of analyze and eva project's structur articipate in proj nedia planning a	week SWS / 30 h SWS / 30 h SWS / 30 h management of demanding we managerial cal and praction nization, journ d improving of e familiar with nd are able to mation on curr management raluate projec re, students a oject work.	study 150 h competencies along with professional and manageri tasks in the media and co cal principles of editorial nalistic quality and econom juality. They, further, poss- factors for success in media characterize and apply alter rent issues of editorial mar in media enterprises and t management methods re aware of the exogenous o carry out media research	30 Students profound knowledge al positions within med mmunication field. Th management. They a nic conditions, and knowled a organizations. Studer rnative leadership style nagement in newsroom are equipped with th and tools. Taking in s and behavioral aspect										
b) <u>S</u> c) <u>S</u> <b>Lear</b> From med ente a) b) c) <b>S</b> <b>Mod</b> a)	Seminar: Project Manag Seminar: Media Planning rning outcomes / comp m an organizational poi dia planning and consum erprises. Students are enabled to have in-depth knowle sensitized to the intern how editorial structure of managing media org understand leadership Furthermore, they are Students know the ch competence to purpo consideration factors to of a project team and of Students have in-depth They can analyze media marketing campaigns.	ement etencies nt of view, edito her research are a to take on strateg dge of the theo relations between es can contribute anizations or med as a process of sc able to independ haracteristic features basefully apply, a hat influence a p can adequately pro- n knowledge of m	2 s rial and project in integral part o gic and operativ retical, empirica n editorial organ to ensuring and dia units and are ocial influence an lently find inform ures of project in analyze and eva project's structur articipate in proj nedia planning a	SWS / 30 h SWS / 30 h SWS / 30 h management of demanding we managerial cal and praction nization, journ d improving of e familiar with nd are able to mation on curr management raluate projec re, students a oject work.	150 h competencies along with professional and manageri tasks in the media and co cal principles of editorial nalistic quality and econom juality. They, further, poss- factors for success in media characterize and apply alte rent issues of editorial mar in media enterprises and t management methods re aware of the exogenous	profound knowledge al positions within med mmunication field. Th management. They a nic conditions, and know ess profound knowled a organizations. Studer rnative leadership style nagement in newsroom are equipped with th and tools. Taking in s and behavioral aspect										
c) <u>S</u> Lear From med ente a) b) c) Mod a)	Seminar: Media Planning rning outcomes / comp m an organizational poi dia planning and consum- erprises. Students are enabled have in-depth knowle sensitized to the intern how editorial structure of managing media org understand leadership Furthermore, they are Students know the ch competence to purpor consideration factors to of a project team and of Students have in-depth They can analyze media marketing campaigns. dule Contents	etencies nt of view, edito her research are a to take on strateg dge of the theo relations between es can contribute anizations or med as a process of so able to independ haracteristic featur osefully apply, a hat influence a p can adequately pr n knowledge of m	2 s rial and project in integral part o gic and operativ retical, empirica n editorial organ to ensuring and dia units and are ocial influence an lently find inform ures of project in analyze and eva project's structur articipate in proj nedia planning a	SWS / 30 h SWS / 30 h management of demanding we managerial cal and praction nization, journ d improving of e familiar with nd are able to mation on cur management aluate projec re, students a oject work.	competencies along with professional and manageri tasks in the media and co cal principles of editorial nalistic quality and econom quality. They, further, possi- factors for success in media characterize and apply alte- rent issues of editorial mar in media enterprises and t management methods re aware of the exogenous	profound knowledge al positions within med mmunication field. Th management. They a nic conditions, and know ess profound knowled a organizations. Studer rnative leadership style nagement in newsroom are equipped with th and tools. Taking in s and behavioral aspect										
E Lear From med ente a) b) c) B Mod a)	rning outcomes / comp m an organizational poi dia planning and consumer erprises. Students are enabled have in-depth knowled sensitized to the intern how editorial structure of managing media org understand leadership Furthermore, they are Students know the ch competence to purpor consideration factors to of a project team and of Students have in-depth They can analyze media marketing campaigns.	etencies nt of view, edito her research are a to take on strated dge of the theo relations between es can contribute anizations or med as a process of so able to independ haracteristic featu osefully apply, a hat influence a p can adequately por an knowledge of m	2 s rial and project in integral part o gic and operativ retical, empirica n editorial orgar to ensuring and dia units and are pocial influence an lently find inform ures of project in malyze and eva project's structur articipate in proj nedia planning a	SWS / 30 h management of demanding we managerial cal and praction nization, journ d improving q e familiar with nd are able to mation on cur management aluate project re, students a oject work.	competencies along with professional and manageri tasks in the media and co cal principles of editorial nalistic quality and econom quality. They, further, possi- factors for success in media characterize and apply alte- rent issues of editorial mar in media enterprises and t management methods re aware of the exogenous	al positions within med mmunication field. Th management. They a nic conditions, and kno ess profound knowled a organizations. Studer rnative leadership style nagement in newsroom a are equipped with th and tools. Taking in s and behavioral aspect										
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a)	dule Contents					They can analyze media research data and draw the necessary conclusions. Furthermore, they can plan and commission										
	Editorial Management		Module Contents													
b)	<ul> <li>Instruments and I</li> <li>Editorial Systems</li> <li>Editorial Marketir</li> <li>Quality Managem</li> <li>Journalistic Quali</li> <li>Change Managem</li> <li>Communicating w</li> <li>Leadership Theor</li> <li>Leadership Styles,</li> <li>Conflict Managem</li> </ul>	and Organization ng ent in the Newsr ty and Economic hent vith Groups (inclu ies . Methods and Te	oom Pressures ding Running an		Meetings)											
	<ul> <li>Project Phases, So</li> <li>Developing Project</li> <li>Instruments/Meth Techniques, Milest</li> <li>Motivating Project</li> <li>Success and Failur</li> <li>Project Controllin</li> </ul>	thedule Managen to Contracts and Conds of Project Pl tone Analysis, Pr tone Analysis, Pr tone Analysis, Pr tones (Models re Factors of Proj g (Cost Managen tional Project Tea	nent, Opportuni Objectives (Clien lanning (Project oject Handbook and Scope of In ect Managemen nent, Quality Ma	ity-and Risk Ai nt Specification Structure, Pro () nfluence) nt anagement, Ro Itural Differen	ns and Guidelines) oject Environment Analysis eporting and Documentatio	, Network Scheduling										

<ul> <li>Executive. 15. No. 4.</li> <li>Küng, Lucy (2011): Strategic Management in the Media - From Theory to Practice. SAGE. London.</li> <li>Sylvie, George/Wicks, Jan et al. (2008): Media Management - A Casebook Approach. 4th Edition. Routledge. New York.</li> <li>b) Project Management <ul> <li>PMI (Hrsg.) (2002): Project Management. Body of Knowledge. A Guide to Project Management. B &amp; T, 2004.</li> <li>Richman, Larry: Project management step-by-step. New York (u. a.): AMACOM.</li> </ul> </li> <li>c) Media Planning <ul> <li>Frey, L. R./Botan, C. H./Kreps, G. L. (2005): Investigating communication. An introduction to research methods. 3: Ed. – Boston (u. a.): Allyn &amp; Bacon.</li> <li>Katz, H. (2016): The media handbook. A complete guide to advertising media selection, planning, research, and buying. – 6th Ed – Mahwah, N.J.: Routledge.</li> <li>Preiss, R. W. (Editor)(2007): Mass media effects research. Advances through media-analysis. Mahwah, N.J.:</li> </ul> </li> </ul>		Planning Media Campagnes
<ul> <li>Methods of Empirical Market and Media Research</li> <li>Quantitative Approach (Representative Studies, Peoplemeter, Customer Surveys, Online-Surveys etc.)</li> <li>Quantitative Methods (In-depth Interviews, Focus Groups, Delphi-Method/ Expert Survey, Usability-Studies)</li> <li>Applying Methodic Approaches for National and International Market and Media Research</li> <li>Case Studies</li> <li>Participation Requirements</li> <li>None</li> <li>Method of Examination</li> <li>Written module exam for all three subjects (exam duration is 120 minutes).</li> <li>Credit Points Requirement</li> <li>Pass the module exam.</li> <li>Weight of Grade for Final Score</li> <li>Graded according to 32 Para. 2 of the examination regulations (MPO).</li> <li>Module Representative and Lecturer(s)</li> <li>a) Prof. Dr. Christoph Schmidt (module representative)</li> <li>b) Petra Kohnen</li> <li>c) Barbara Cholewa</li> <li>Selected Literature</li> <li>Further reading material will be shared at the beginning of the course:</li> <li>a) Editorial Management</li> <li>Carnall, Colin (2010): Managing Change in Organizations. 5th Edition. Prentice Hall. Harlow, 2007.</li> <li>Giles, Robert H. (1991): Newsroom Management. A Guide to History and Practice. Media Management Books. Detroit.</li> <li>Hembrick, Donald C./Fredrickson, James W.(2001): Are you sure you have a strategy? Academy of Management Executive. 15. No. 4.</li> <li>Küng, Lucy (2011): Strategic Management. Body of Knowledge. A Guide to Project Management. B &amp; T, 2004.</li> <li>Richman, Larry: Project Management. Body of Knowledge. A Guide to Project Management. B &amp; T, 2004.</li> <li>Richman, Larry: Project Management step-by-step. New York (u. a.): AMACOM.</li> <li>Media Planning</li> <li>Frey, L. R./Botan, C. H./Kreps, G. L. (2005): Investigating communication. An introduction to research methods: 16. – Boxton (u. a.): Allym &amp; Bacon.</li> <li>Kata, H. (2016):</li></ul>		Program Contents and Advertisement Placement
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Code	Code Workload		Credits Seme		ster Frequency		iency	Duration			
C3		180	6	3rd sen	nester	Every winte	er semester	1 Semester			
1	Classes Digital P	roject Work	we	<b>hours per</b> eek 5 / 30 h	Indepe	<b>ndent study</b> 150 h		Group size 30 Students			
2	The study previous can deve journalist compete	Learning outcomes / competencies The students are able to develop a comprehensive written concept for a digital media product. The knowledge acquired in previous elective courses is implemented in the project work both theoretically and practically. Alternatively, the students can develop a concept for a start-up or a program. The students are able to edit and professionally create self-selected journalistic tasks ready for publication both for the net and in any media genre. They can demonstrate adequate journalistic competences to potential employers in the form of a comprehensive work sample. With the acquired programming skills, they know the codes behind the respective blogs or apps for journalistic work.									
3	<ul> <li>Module Contents The project work consists of two components: <ul> <li>(1) Preparation / practical part: research and media implementation of journalistic content with innovative technologies for example 360-degree video, mobile reporting, podcasting (70% of the overall grade). </li> <li>(2) Written discussion / theoretical part: written concept with reference to the practical part (marketing or - business concept) and / or paper for classification in the media landscape (30% of the overall grade). </li> </ul></li></ul>										
4	Participation Requirements         Formal:       None         Content:       Knowledge acquired in the course of the program and corresponding journalistic skills.										
5	Method of Examination A module exam in the form of project work.										
6	Credit Po	<b>ints Requirement</b> module exam.	-								
7	•	f Grade for Final Sco ccording to § 22 Par		ination regula	ations (MP	0).					
,	+		lecturer								
8	Module I Petra Kol	Representative and I									

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Cod	e	Workload	Credits	Se	mester	Freque	encv	Duration				
					semester	Every winter	-					
	D3	180 h	6	Siu	r			1 Semester				
1	Classes				Contact hou	urs per week	Independent study	Group size				
	a) Lecture: Advanced Empirical Methods				2 SWS	5 / 30 h		30 Students				
	b) <u>Semin</u>	ar: Research Practio	ce		1 SWS	6 / 15 h	180 h					
	c) Semin	ar: Research Evalua	tion and Presen	tation	1 SWS	5/15h						
2	Learning outcomes / competencies											
	<ul> <li>a) In the f</li> <li>also have</li> <li>or audie</li> <li>as to cr</li> <li>them to</li> <li>b) and c)</li> <li>applicate</li> <li>of empi</li> </ul>	ield of empirical me ve advanced knowle ence research. Furth itically analyze data independently plan The students have tions. They can use a rical media research	thods, students edge of statistic hermore, they h a. The interlockin h and carry out deepened thei hdvanced quantin h in methodolog	methods, for ex mpetence to an retical knowled urveys. ge of quantitat hods and have t opriate ways. Ir	xample in intern halyze more con dge and method ive methods of the ability to pro n order to carry	national comparat nplex data, tables dical-analytical und empirical social r cess and develop r out own field rese	ive market researc and graphics as we derstanding enable esearch in practica nore complex issue					
3	results, during a tutorial the students acquire knowledge of common softwares (e.g. SPSS). Module Contents											
	b) Resear • • c) Resear	ed Empirical Metho Descriptive Statistic Arithmetic Mean, N Probability: Normal Inferential Statistics Multivariate Metho ch Practice Exercises on Descri Probability Theory Formulation and Ve Application of Adva Quantitative Data A ch Evaluation and Pl Introduction to SPS Analysis of Researc Creating Cross-Tabl	s: Graphical Rep Measures of Vari Distribution an Hypothesis Te ods, such as Fact ptive Statistics and Probability erification of Hy need Quantitat Analysis. For exa resentation S: Data Entry, P h Questions ulations for the	ability: Rar d Standard est, Significa cor Analysis Distribution potheses a ive Methoc mple: Med rocessing a Research C	nge, Standard D Normal Distrib ance, Correlatio and Cluster An n nd Multivariate Is: e.g. Country lia User Typolog nd Evaluation	veviation, Varian bution on and Regressio halysis Methods Comparative St	ice, Validity, Reliat on udies, Practical Ex	oility ercises for				
	<ul> <li>Evaluation and Presentation of Empirical Results</li> <li>Report (Management Summary, Research Question and Methodology, Results of the Study, Discussion)</li> </ul>											
4	• Participat	tion Requirements	ent Summary, Re	esearch Qu	estion and ivlet	nouology, kesu	its of the Study, DI	scussion				
-	Formal:	None										
	Content:     Knowledge acquired during the program											
5	Method o	of Examination	. 3									
	Written n	nodule exam for all	three subjects (	exam durat	tion is 120 minu	utes).						
6		ints Requirement										
		nodule exam.										
7	Weight o	f Grade for Final Sco	ore									
	-	ccording to § 22 Par		nination reg	gulations (MPO)	).						
8		Representative and										
	a), b), c) [	Dr. Andreas Mühlich	en									
9		Literature										
	Further re	eading (additional lit	terature will be	shared at t	he beginning of	f the course):						
	•	Babbie, E. (2016). T					orth.					
	•	Cairo, A. (2016): Th										

- Creswell, J. W. (2018): Educational Research: Planning, Conducting, and Evaluating Quantitative and Qualitative Research (6th Ed). Boston: Pearson.
- Flick, U. (2018): An introduction to qualitative research (6th Ed). Los Angeles: Sage.
- Keyton, J. (2014): Communication research: Asking Questions, Finding Answers (4th Ed). Boston (Mass.): McGraw Hill Higher Education.
- Lune, H.; Berg, B. L.; (2017): Qualitative research methods for the social sciences (9th Ed). Pearson.
- Rumsey, D. (2015): Statistics for dummies (3rd Ed). Hoboken, N.J.: Wiley.
- Salkind, Neil J. (2019): Statistics for people who (think they) hate statistics (7th Ed). Thousand Oaks: Sage.
- Salkind, N. J. (2017). Study Guide to Accompany Neil J. Salkind's Statistics for People Who (Think They) Hate Statistics. Thousand Oaks: Sage.

	2	Workload	Credits	Semester	Frequency	Duration				
	E3	180	6	3rd semester	Every winter semester	1 Semester				
1	Classes		Conta	Contact hours per week Independent study						
-		Consistent		-		Group size				
	a) Master			2 SWS / 30 h	120 h	30 Students				
	b) Method	lology Workshop	2	2 SWS / 30 h						
2	<ul> <li>a) The st well as maste along promo</li> <li>b) The st they a</li> </ul>	s exchange ideas and r thesis project, incl with fellow student ote students' ability udents get to know ictively deal with th	ortunity to ceme d arguments on uding a relevant s. Among others to work indepen the entire proce e justification co	an academic basis. The c t methodological and the s, the seminar aims to of ndently and guarantee th ess of empirical research. ontext. Through the use	thodological knowledge as rega ore focus of the seminar is prese coretical framework, combined fer scientific guidance for the st he standard of academic quality . In addition to the discovery and of different social science methed ed experience in empirical met	enting one's individu with critical reflectio udents master these in their works. d exploitation contex nods, the students g				
•		scientific projects.	tential of the dif	ferent methods. This en	ables them to select adequate	empirical methods f				
	a) Master	r Seminar								
	Rules and Advanced Methods of Scientific Work									
	• Ir	ndividual Topic Class	sification and Se	lection for the Master T	hesis					
	• P	reparation of Resea	rch Questions a	nd Hypotheses						
	• 0	eveloping an Indivi	dual Methodolo	gically Appropriate Rese	arch Design					
	• lo	dentifying an Adequ	ateTheoretical I	ramework						
	• S	tructuring the Mast	er Thesis and Fo	ormal Composition						
	• P	resentation of a Co	mprehensive Ex	posé and Reflection Base	ed on Scientific Criteria					
	b) Wor	kshop Methodology	,							
	<ul> <li>Selection of Qualitative and Quantitative Methods</li> <li>Independent Topic Finding, Common Main Topic as a Pasis</li> </ul>									
	Independent Topic Finding, Common Main Topic as a Basis									
	Formation of Research Teams, Formulation of Research Questions, Compilation of a List of Literature on the Mai     Topic Selection of an Adaptete Method and Application									
	Topic, Selection of an Adequate Method and Application									
	<ul> <li>Evaluation of Collected Data and Assessment of Different Methods</li> <li>Written Decumentation of the Results</li> </ul>									
	Written Documentation of the Results									
		resentation in Plena	ary							
4	Participation Requirements Formal: None									
			during the prog	ram and corresponding	scientific compotencies					
5				rain and corresponding :	scientine competencies.					
•	Method of Examination									
	Two-part performance record: a) comprehensive exposé and presentation									
	a) comprehensive expose and presentation b) written documentation of results and presentation									
5	-	ts Requirement	•							
		provision of a perfo	rmance record.							
,		Grade for Final Scor								
	-	module is not grade								
		-								
5	Module Representative and Lecturer(s) a) + b) Prof. Dr. Christoph Schmidt (module representative), Dr. Leon Tsvasman									
8	a) + b) Prof	. Dr. Christoph Schn	nidt (module rep	presentative), Dr. Leon T	svasman					

Selected	l Literature
Addition	al literature will be shared at the beginning of the course:
a) Mast •	er Seminar: Bui, Yvonne N. (2009): How to write a Master's Thesis. Los Angeles et al.: SAGE Publications. Evans, David; Gruba, Paul (2002): How to Write a Better Thesis. 2 <sup>nd</sup> Edition. Australia: Melbourne University

b) Methodology Workshop:

- Babbie, E. (2016). The practice of social research (17th Ed). Belmont: Wadsworth.
- Creswell, J. W. (2018): Educational Research: Planning, Conducting, and Evaluating Quantitative and Qualitative Research (6<sup>th</sup> Ed). Boston: Pearson.
- Flick, U. (2018): An introduction to qualitative research (6th Ed). Los Angeles: Sage.
- Keyton, J. (2014): Communication research: Asking Questions, Finding Answers (4th Ed). Boston (Mass.): McGraw Hill Higher Education.
- Lune, H.; Berg, B. L.; (2017): Qualitative research methods for the social sciences (9<sup>th</sup> Ed). Pearson.

Cod	е	Workload	Credits	Semes	ter	Frequen	cy	Duration	
	A/B4 900 h		30	4th Seme	ester	Every Seme	ester	1 Semester	
1		ium, Supervision: Thesis and ium	W	<b>hours per</b> eek 5 / 30 h	-	<b>dent study</b> 70 h		Group size Individual	
2	Students scientific assess th manner necessar able to s	methods in a struct ne state of media de as well as docume y subject-related ex	endently discus tured manner a velopment and ent their work pertise, methor d critically discu	and within a ma I relevant resea in compliance dological and so uss complex to	aximum pr arch in writ with acac ystemic con pics within	ocessing period of ing, analyze and co lemic norms/stand npetencies require a given timeframe	four mor ontextual dards. St ed acader as well a	n the media field applying ths. They can scientifically ize it in an interdisciplinary udents have acquired the nic Master's level. They ary s (verbally) answer subject	
3	<ul> <li>The</li> <li>Acad</li> <li>Com</li> <li>Ade</li> </ul>	Contents pretical or empirical demic work and met prehensive result-o quate usage of visua nonstrating subject-	thodology along riented written alization technic	g with the applied elaborations ques in texts	ication of t	neoretical and ana	ytical ski	lls to given tasks	
4	The master thesis must contain an abstract written in English summarizing the contents of the thesis.         Participation Requirements         Formal: Registration and admission for the dissertation in accordance with the examination regulations.         Content: Knowledge and academic competencies acquired during the program.         Method of Examination								
-			r thesis) and pre	esentation/disc	cussion of r	esults during the c	olloquiur	n.	
6 7	Credit Po 1. Pass 2. Pass Weight o								
8	Module	according to § 22 Par Representative and ad lecturers in releva	Lecturer(s)		ations (MP	).			
9	Addition	al Information		-					